



## BUDGET IN BRIEF FISCAL YEAR 2019-2020

### *Message from the City Manager*

The City of Yucaipa continues to maintain its strong financial condition while making substantial investments in public infrastructure throughout the community. The fiscal year 2019-2020 Annual Budget indicates operating revenues will exceed expenditures again, and all departments did a good job of “holding the line” on budget increases, despite once again implementing a number of special events, public programming, infrastructure improvements, public safety and information system enhancements. The fiscal year 2019-2020 Budget will allow the City to make progress with its important Capital Improvement Program, and address a number of goals previously prioritized by City Council, while continuing to provide current, or even somewhat enhanced, services.

The budget is developed using very conservative, “worst case scenario” strategies as it relates to General Fund expenditures. This approach enables the City to meet the needs of the community by maintaining current levels of service and prioritizing the highest priority, or “required” service level options to progress the Quality of Life for Yucaipa residents.

#### *FY 2018-2019 Major Accomplishments*

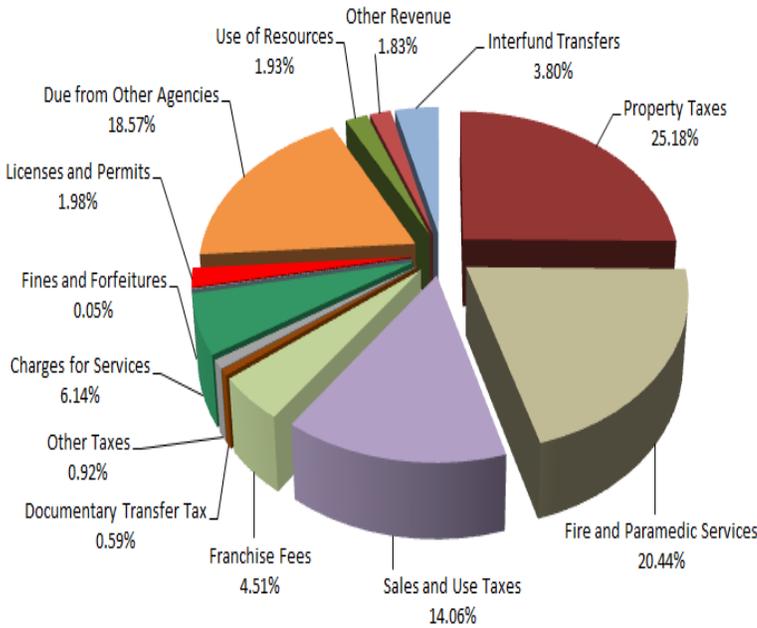
- ◇ Completed the construction of the Yucaipa Performing Arts Center and the Uptown Park, as well as other related Uptown infrastructure projects.
- ◇ Completed the design of several bridges and basin projects.
- ◇ Held the second annual collaborative event with the Yucaipa Equestrian Arena Committee, including a Country Western celebration, to help fund the Dottie Potter Arena Cover.
- ◇ Once again partnered with the community in the management of several successful Festivals, Movies in the Park, Concerts in the Park, and now a Rodeo (Equestrian Days), and enhanced recreational programming for the community.
- ◇ Made substantial progress in the construction of the multi-agency street and utility improvement project on Yucaipa Boulevard between 15th Street and the I-10 Freeway.
- ◇ Completed the construction of the Phase I—County Line Road Improvements.
- ◇ Completed the 6th Street Bridge Project.
- ◇ Once again received several budget awards this past year.
- ◇ Partnered with Crafton Hills College/Yucaipa-Calimesa Joint Unified School District to initiate Workforce Training Programs at the Incubator Center.



#### *FY 2019-2020 Major Objectives*

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| <ul style="list-style-type: none"> <li>◇ Complete:               <ul style="list-style-type: none"> <li>◇ Yucaipa Boulevard Widening between 18th Street and the I-10 Freeway.</li> <li>◇ Yucaipa Boulevard widening between 15th Street and 16th Street.</li> <li>◇ Next phase of the “Uptown Crawl” (Yucaipa Boulevard between 2nd Street and 5th Street).</li> <li>◇ Construction of the Phase II—County Line Road improvements.</li> <li>◇ Fremont Bridge Project</li> </ul> </li> </ul> | <ul style="list-style-type: none"> <li>◇ Initiate construction of:               <ul style="list-style-type: none"> <li>◇ Pendleton Bridge Project</li> <li>◇ Wilson III Multipurpose Basins Project.</li> <li>◇ Phase I of the Wilson Creek Channel Improvements (14th Street to I-10 Freeway).</li> </ul> </li> <li>◇ Secure funding for and, if successful, initiate construction of:               <ul style="list-style-type: none"> <li>◇ Phase I of the Five Winds Ranch Park Improvements.</li> <li>◇ Phase I of the College Village Development.</li> </ul> </li> <li>◇ Successfully implement multidisciplinary programming at the new Performing Arts Center.</li> </ul> |
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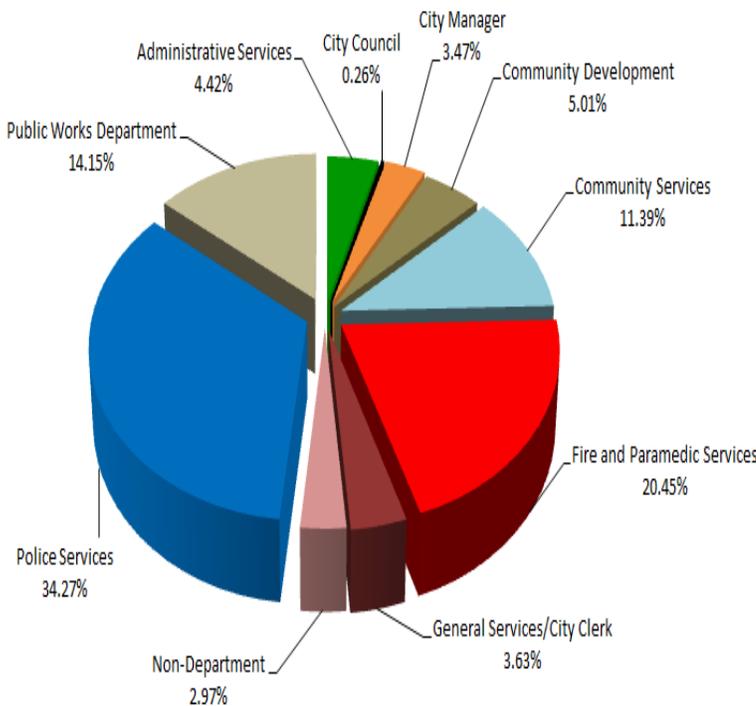
## GENERAL FUND REVENUES *WHERE THE MONEY COMES FROM*



The City of Yucaipa’s major revenues come from property taxes (fire and general fund), sales and use tax, franchise fees, and motor vehicle in-lieu fees (due from other agencies). Over 80% of General Fund revenues come from these major sources. The General Fund revenues help finance the daily operations of the City, as well as supplement some one-time Service Level Options, prioritized by City Council as major goals/objectives. The FY 2019-2020 revenues total \$29,439,485 (including Fire and Paramedic Services), exceeding budgeted expenditures by \$12,291.

The City uses a comprehensive financial forecast for the General Fund, considering projection factors such as population increases and the Consumer Price Index (CPI). General Fund revenues are budgeted initially very conservatively and are reviewed at mid-year with a comprehensive re-examination based on the actuals received from the prior year.

## GENERAL FUND EXPENDITURES *WHERE THE MONEY GOES*



The General Fund expenditure budget finances daily operations of the City and certain quality of life enhancements for the community. The total General Fund budgeted expenditures for the FY 2019-2020 are \$29,427,194 (including Fire and Paramedic Services), and are further broken down into various departments and accounts.

Each Director is responsible for the allocation and implementation of their expenditures within the Budget as approved by the City Council. Each year City Council members, departments and community members all have the opportunity to submit project/programs which may ultimately be submitted to the Council in the form of Service Level Options (SLOs). These are items that are above and beyond the status-quo budget, and are presented to City Council as separate items during the draft budget process and prioritized based on the need and funds available. For the current year, Council has approved several Service Level Options (SLOs), which will be funded from excess prior year revenues over expenses.

### Core Values

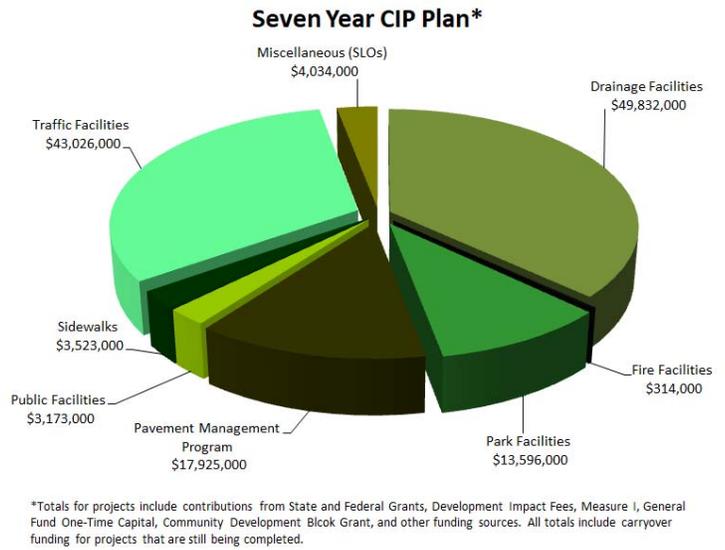
The City of Yucaipa strives to perform its governmental responsibilities in a manner that fosters public trust and confidence. The following values outline the standard of behavior to which all employees shall aspire:

- *Honesty*
- *Lawfulness*
- *Respectfulness*
- *Fairness*
- *Teamwork*
- *Stewardship*
- *Accountability*

## Capital Improvement Program

The City of Yucaipa places great value on its Capital Improvement Program (CIP), which remains a top goal of the City Council. The CIP is intended to enhance the residents' quality of life, in addition to facilitating economic development through new public facilities and infrastructure enhancements.

For FY 2019-2020, the City has added only a few new capital projects, deciding again to focus resources mainly on current project completion. The total amount allocated in the 7-year CIP is approximately \$135 million, much of it funded with State and Federal Grants. In addition to those listed under the budget message section, and other projects identified previously, other additionally funded projects for the fiscal year include: Citywide ADA Accessibility Improvements and Phase II of the 5th Street Improvements between Yucaipa Boulevard and Avenue E.



## Project Highlights

### Dottie Potter Arena Cover at the Equestrian Center

The City of Yucaipa hosted its second annual Equestrian Days celebration. The newly constructed Dottie Potter Arena Cover at the Equestrian Center was dedicated during the event.



### Upgrades and Improvements at Various City Parks and Facilities



The City's Parks Capital Replacement Fund provides an enhanced quality of life by utilizing dedicated resources to address a wide variety of public facility needs. The City recently completed some upgrades and improvements at various parks and facilities, and will continue to do so over time.

### Yucaipa Performing Arts Center

On April 11, 2019, the State of the City luncheon was hosted at the new Yucaipa Performing Arts Center (YPAC) located at 12062 California Street. Following the luncheon was a ribbon cutting ceremony and facility tours. The YPAC is a multi-use venue in the heart of the Historic Uptown. The new facility will provide a space for all types of performing arts including concerts, dance, community theater, galas, and major events.





The City of Yucaipa was incorporated November 27, 1989. It is a "General Law" City and governed by a City Council/City Manager form of government, with a current population of approximately 55,000.

Yucaipa is a well-established community nestled in the foothills of the San Bernardino Mountains. The City contains 17 parks, encompassing approximately 544 acres, including an equestrian arena and a municipal pool, as well as a 900-acre state park and 200-acre regional park with 3 lakes. The Yucaipa-Calimesa Joint Unified School District has an outstanding reputation, and ranks near the top in educational achievement. The City annually hosts and co-sponsors a variety of community-wide special events, such as the Autumnfest, Winterfest, and Yucaipa Music and Arts Festival, attracting approximately 30,000 people over a weekend; and for the second year, the City partnered with the Yucaipa Equestrian Arena Committee to host a rodeo as part of an Equestrian Days event.

The City of Yucaipa is located along the I-10 freeway, 75 miles east of Los Angeles, with 4 miles of mostly undeveloped frontage, offering exceptional development opportunities to new or expanding businesses.

To view the complete FY 2019-2020 Annual Budget Document, please visit our website at [www.yucaipa.org](http://www.yucaipa.org).

## City Council

The Yucaipa City Council is comprised of five Councilmembers. Each shares equal voting powers on all items coming before Council. Beginning with the November 2016 Election, Councilmembers were elected from geographically defined districts. (See map at right)

*Mayor* Bobby Duncan (District 3)

*Mayor Pro Tem* David Avila (District 1)

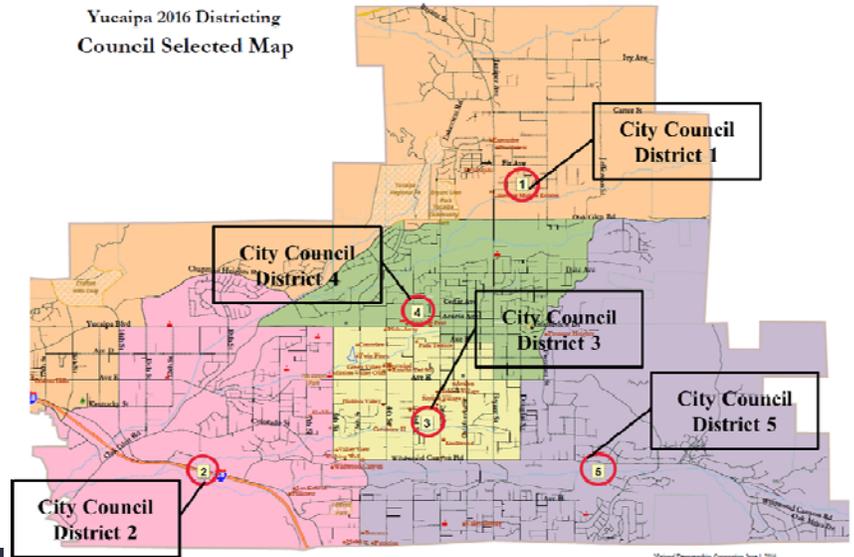
*Councilmembers:*

Denise Allen (District 4)

Greg Bogh (District 2)

Dick Riddell (District 5)

Yucaipa 2016 Districting  
Council Selected Map



Yucaipa City Council Members. From top left: Greg Bogh (District 2), Bobby Duncan (District 3), Denise Allen (District 4), David Avila (District 1), and Dick Riddell (District 5).

## City Officials

*City Manager* Raymond A. Casey

*City Attorney* David Snow

*Assistant City Manager* Gregory A. Franklin

*Deputy City Manager/City Clerk* Jennifer Crawford

*Director of Community Development* Paul Toomey

*City Engineer/Director of Public Works* Fermin Preciado

*Director of Community Services* Megan Wolfe



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